

PORTFOLIO

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IIB DEVELOPMENT GROUP (IIB-DG)

IIB INVESTMENT PORTFOLIO

MAY 2022



CONTENTS

LIST OF SUBSIDIARIES ,EQUITIES, AND, CASH EQUIVALENTS OWNED BY MULTINATIONAL HOLDING COMPANY- IIB DG HOLDINGS LIMITED.

CURRENT ASSETS OWNED BY IIB DEVELOPMENT GROUP

IIB Development Group is an American multinational conglomerate holding company headquartered in Washington, Dc, United States. The company wholly owns : The company wholly owns multi-portfolios corporate in oil ,gas, energy, mining, automobile, aviation, entertainment, real estate, petrochemicals and infrastructure development ,with trillions of dollars of assets with accounts in the Top 25 Banks worldwide.

IIB`s Assets, subsidiaries (SPV`s), equities, cash equivalents owned by **IIB-DG** multinational holding company with valuation of over trillions of dollars enable IIB to provide funding for humanitarian, development, and infrastructure projects worldwide.

MISSION/STATEMENT

IIB-DG provides financial resources to businesses, countries to address the challenges they face and achieve sustainable socio- development, job creation with significant positive impact on the social life of the population, elevating living standards and economic growth.

VISION/PURPOSE

IIB-DG as a center of excellence for financing and infrastructure development at affordable levels using alternatives approaches.

#	SUBSIDIARY NAME	COUNTRY	SECTOR/INDUSTRY	OWNERSHIP %	ACQUISITION DATE	ACQUISITION VALUATION	TOTAL ASSET VALUATION
1	IIB KATENDE	REP. DEM. CONGO	ENERGY	100% IIB-DG	JUNE 8,2020	\$300 MILLION USD	3 BILLION USD
2	JUBILEE LAKES	SOUTH AFRICA	ENERGY	51% IIB-DG	JULY 15,2021	\$220 MILLION USD	2.2 BILLION USD
3	CONCREEK IIB UTILITIES	SOUTH AFRICA	ENERGY	51% IIB-DG	JULY 2 ND , 2021	\$150 MILLION USD	1.5 BILLION USD
4	ZAMOFLO PTY LIMITED	SOUTH AFRICA	ENERGY	51% IIB-DG	JUNE 29 TH ,2021	\$510 MILLION USD FOR 20 YEARS	5.1 BILLION USD
5	ENVOLCO SARI	DEM. REP. CONGO	ENERGY	30% IIB-DG	DECEMBER 2 ND 2020	\$175 MILLION USD	1.7 BILLION USD
6	IIB BOBINDO	DEM.REP.CONGO	ENERGY	100% IIB-DG	JUNE 8 TH 2020	\$300 MILLION USD	3 BILLION USD
7	IIB AERO	CENTRAL AFRICAN REPUBLIC	ENERGY	100% IIB-DG	APR 29,2020	500 MILLION USD	5 BILLION USD
8	CHEMBA	MOZAMBIQUE	ENERGY	70% IIB-DG	OCTOBER 20 TH 2020	\$300 MILLION USD	3 BILLION USD
9	ONTBYTSAKE (PTY) LIMITED	SOUTH AFRICA	ENERGY	70% IIB-DG	JUNE 29 TH 2021	\$120 MILLION USD	\$1.2 BILLION USD

10	TFS/IIB-SPV (PTY) LTD	SOUTH AFRICA	ENERGY	70% IIB-DG	AUGUST 20 TH 2021	\$2.3 BILLION USD	23 BILLION USD
11	SPV	SPV	ENERGY				
12	VERITAS IIB MOROCCO	MOROCCO	ENERGY	70% IIB-DG	JULY 16,2021	\$440 MILLION USD	4.4 BILLION USD
13	FULLFIRE PV SOLAR FARM	ZIMBABWE	ENERGY	70% IIB-DG	SEPTEMBER 6 TH 2021	\$2.5 BILLION USD	25 BILLION USD
14	RUFARO SOLAR FARM	ZIMBABWE	ENERGY	70% IIB-DG	FEBRUARY 13 TH 2021	\$250 MILLION USD	2.5 BILLION USD
15	CO ASH GAS POWER PLANT	ZIMBABWE	ENERGY	70% IIB-DG	JULY 3 RD 2021	\$2.5 BILLION USD	25 BILLION USD
16	VERITAS IIB BOTSWANA (PTY) LTD	BOTSWANA	ENERGY	70% IIB-DG	JULY 15 TH , 2021	\$500 MILLION USD	5 BILLION USD
17	TFS SOLAR PANEL PLANT	SOUTH AFRICA	ENERGY	70% IIB-DG	JULY 16 TH 2021	2.2 BILLION USD	22 BILLION USD
18	CHOKWE GAS POWER PLANT	MOZAMBIQUE	ENERGY	70% IIB-DG	MARCH25 TH 2021	\$420 MILLION USD	4.2 BILLION USD
19	IIB AERO	CENTRAL AFRICAN REPUBLIC	AVIATION	100% IIB-DG		300 MILLION USD	3 BILLION USD
20	MORPHANE INT. AIRPORT	BOTSWANA	AVIATION	70% IIB-DG		\$15 BILLION USD	150 BILLION USD
21	IIB AERO	CENTRAL AFRICAN REPUBLIC	AVIATION	100% IIB-DG	APR 29,2020	500 MILLION USD	5 BILLION USD
22	SPV ASHANTI	SPV ASHANTI	AVIATION	100%			
23	AFUM QUALITY LIMITED	GHANA	PORT	51% IIB-DG	MAR 19,2021	330 MILLION USD	3.3 BILLION USD
24	IIB-DG-SPOA-BENIN	BENIN	PORT	60% IIB-DG	APR 06,202	290 MILLION USD	2.9 BILLION USD

25	MAFERINYAH INTERNATIONAL AIRPORT	GUINEA CONAKRY	PORT	100% IIB-DG	JULY 2 ND 2021	890 MILLION USD	8.9 Billion
26	PEMBA INTERNATIONAL AIRPORT	ZANZIBAR	PORT	100% IIB-DG	JULY 21,2021	169 MILLION USD	1.69 BILLION USD
27	IIB-DG/ELYON-IMMO	BENIN	HOUSING	60% IIB-DG	JAN 02,2020	700 MILLION USD	7 BILLION USD
28	BIOPHARCO	DEM. REP. CONGO	PHARMACEUTICAL	35% IIB-DG	OCTOBER 20 TH ,2020	345 MILLION USD	3.45 BILLION USD
29	OIL	GEORGIA (EUROPE)	OIL	65% IIB-DG	JANUARY 16 TH 2021	1.5 BILLION USD	15 BILLION USD
30	SCPCPL(HYDRO)	NEPAL	HYDRO	100% IIB-DG		120 MILLION USD	1.2 BILLION USD
31	IIB DG PT WANGSA	INDONESIA	ENERGY	70% IIB-DG	AUGUST 16 TH 2021	12 BILLION USD	120 BILLION USD
32	AERO	COLUMBIA	AVIATION	30% IIB-DG	FEBRUARY 8 TH 2020		
33	DENA NANO-WOOD LIMITED	UNITED KINGDOM	TECHNOLOGY	70% IIB-DG	APR 19, 2022	200 MILLION	2 BILLION
34	CATO RIDGE DRY PORT	SOUTH AFRICA	PROCUREMENT	70% IIB-DG	APR 22, 2022	11 BILLION USD	110 BILLION USD
35	TAIN WATER GHANA LIMITED	GHANA	INFRASTRUCTURE	70% IIB-DG	APR 26, 2022	500 MILLION USD	5 BILLION USD
36	VERITAS USA INC	USA	DEVELOPMENT	100% IIB-DG	FEB 7, 2022	290 MILLION USD	2.9 BILLION USD
37	UNIAB INVESTMENT MANAGERS (PTY) LTD	NAMIBIA	DEVELOPMENT	100% IIB-DG	APR 21, 2022	160 MILLION USD	1.6 BILLION USD
38	COLLATERAL TRADING COMPANY PTY LTD	SOUTH AFRICA	ENERGY	70% IIB-DG	APR 22, 2022	1.5 BILLION USD	11.5 BILLION USD

39	PARADIGMA SOCIETE DROIT SARL, DR CONGO	DR CONGO	ENERGY	70% IIB-DG	APR 22, 2022	249.8 MILLION USD	2.4 BILLION USD
40	MOKPO FUEL CELL POWER PLANT	S KOREA	ENERGY	70% IIB-DG	APR 18, 2022	558 MILLION USD	5.58 BILLION USD
41	DAM DEVELOPMENT INT. RDC, S.A.R.L	DR CONGO	ENERGY	70% IIB-DG	APR 18, 2022	11.27 BILLION USD	112.7 BILLION USD
42	COLLATERAL TRADING COMPANY PTY LTD	SOUTH AFRICA	ENERGY	70% IIB-DG	APR 18, 2022	2.5 BILLION USD	22.5 BILLION USD
43	DR LUKMAN AKANDE BOIJA	NIGERIA	ENERGY	70% IIB-DG	MAR 30, 2022	2.5 BILLION USD	22.5 BILLION USD
44	COPPER FLOTATION PLANT	ZAMBIA	DEVELOPMENT	70% IIB-DG	APR 16, 2022	150 MILLION USD	1.5 BILLION USD
45	SURF RIDGE HOLDING (PTY) LTD	SOUTH AFRICA	ENERGY	70% IIB-DG	APR 14, 2022	500 MILLION USD	5 BILLION USD
46	SAHNON CONSTRUCTING CO. LTD	SAUDI ARAB	AUTOMOBILE	70% IIB-DG	MAR 28, 2022	350 MILLION USD	3.5 BILLION USD
47	UNITED PATHS COMPANY	SAUDI ARAB	AGRICULTURAL	70% IIB-DG	APR 13, 2022	700 MILLION USD	7 BILLION USD
48	MOSA SOLAR ENERGY LDA	MOZAMBIQUE	CONSTRUCTION	70% IIB-DG	APR 13, 2022	12 MILLION USD	1.2 BILLION USD
49	BIN HAMOOD OILFIELD SERVICES	LIBYA AND TUNISIA	DEVELOPMENT	70% IIB-DG	MAR 14, 2022	3.5 BILLION USD	35 BILLION USD
50	MARRON BRASS PETROLEUM REFINING COMPANY LIMITED	NIGERIA	ENERGY	70% IIB-DG	APR 13, 2022	2.5 BILLION USD	25 BILLION USD

51	ABDULRAHMAN OMAR M.MASHAT	SAUDI ARAB	FOOD	70% IIB-DG	APR 4, 2022	240 MILLION USD	2.4 BILLION USD
52	AL-TAAHIR ATAPIA MARINE OIL AND GAS INVESTMENT LTD	NIGERIA	CONSTRUCTION	100% IIB-DG	APR 4, 2022	20 BILLION USD	200 BILLION USD
53	PRO CIVIL PROPRIETARY LIMITED	BOSTWANA	MINING	70% IIB-DG	MAR 16, 2022	60 MILLION USD	600 BILLION USD
54	MR TCHUKUBUTA BYAOMBE NEHRMIE	DR CONGO	ENERGY	70% IIB-DG	MAR 28, 2022	11.27 BILLION USD	112.7 BILLION USD
55	BEKER INFRA AND CONSULTING	MALDIVES	AVIATION	70% IIB-DG	APR 4, 2022	75 MILLION USD	750 MILLION USD
56	BEKER INFRA AND CONSULTING	MALDIVES	CONSTRUCTION	70% IIB-DG	APR 5, 2022	600 MILLION USD	6 BILLION USD
57	TRADEZONE INTERNATIONAL FOODS LIMITED	GHANA	AGRICULTURE	70% IIB-DG	MAR 12, 2022	130 MILLION USD	1.3 BILLION USD
58	JOEDILA INVESTMENT CC	NAMIBIA	ENERGY	70% IIB-DG	JUNE 21, 2021	5.5 BILLION USD	55 BILLION USD
59	ETL CONSULTING (PTY) LTD	BOSTWANA	REAL STATE	70% IIB-DG	FEB 21, 2022	710 MILLION USD	7.1 BILLION USD
60	123 DIMENSION PTY LTD	BOTSWANA	AVIATION	70% IIB-DG	JAN 29, 2021	15 BILLION USD	150 BILLION USD
61	THE THABISO SHARE TRUST	SOUTH AFRICA	ENERGY	70% IIB-DG	MAY 15, 2021	510 MILLION USD	5 BILLION USD
62	SOLARUS PTY LTD	SOUTH AFRICA	ENERGY	100% IIB-DG	MARCH 25, 2021	510 MILLION USD	5 BILLION USD
63	KLIPDRIFT IIB GB	SOUTH AFRICA	ENERGY	70% IIB-DG	JULY 20, 2021	510 MILLION USD	5 BILLION USD
64	EMMANUEL HOLDING GROUP	MOZAMBIQUE	DEVELOPMENT	70% IIB-DG	APRIL 29, 2021	3 BILLION EUROS	30 BILLION EURO

65	WAKEFILD COLLIERY SOUTH AFRICA LIMITED	SOUTH AFRICA	CONSTRUCTION	70% IIB-DG	APR 2, 2022	2.6 BILLION USD	26 BILLION USD
66	LAMININ TELECOMS (PTY) LIMITED	SOUTH AFRICA	INFRASTRUCTURE	70% IIB-DG	MAY 9, 2022	45 BILLION USD	450 BILLION USD

ENERGY-OIL-REFINERY -GAS

IIB KATENDE: IIB-DG acquired **IIB Katende – in** June 8, 2020 for the development, construction, and operation of 300 MW Hydro-power to power generation facility and accompanying infrastructure, to be located in DRC. Under 25 years' concession, IIB-DG will develop, construct and operate a 300 MW Power plant located in South Ubangi, DRC. Under 25-year PPA, IIB-DG will sell power to the Province of South Ubangi, Export power to Central African and Republic of Congo with whom South Ubangi share borders.

The Project will help meet this increasing demand. By providing more efficient baseload power, the Project will help improve the energy supply and price stability. The Project will also assist in achieving the country's goal of diversifying its generation base and reducing reliance on imported energy.

JUBILEE LAKES: IIB-DG acquired The Jubilee Lakes Residential and Solar Project in July 15, 2021 for the purpose of implementing, building, roll-out, with the specific intent of addressing job creation, poverty alleviation and economic development in the Region. The project will also focus on the development of roads, houses, golf course with related amenities, wave park, water, electricity and critical infrastructure projects.

CONREEK IIB: IIB DG acquired Concreek Iib in July 15, 2021 for the construction of a large water storage dam (+/-2.3 million m3) with associated infrastructure such as bulk services infrastructure, purification, bottling plants, contractor lay-down areas, camps and facilities necessary to complete the construction. In the second phase, IIB will construct a solar plant(+/-20MW) to generate and store electricity with associated infrastructure to be fed into the national grid and supply power to public and private client

VETITAS MOROCCO: IIB DG acquired Veritas IIB Morocco in July 15, 2021 and they agreed that the funds will be used for the design, implementation, building, installation, roll-out, with the specific intent of addressing job creation, poverty alleviation and economic development in the Region. IIB will be also working on the renewable energy project via biogas technology producing; Electricity Projects; the hiring of equipment, Machinery, Offices Staff Security and Consultants.

ZAMFOLO PVT LIMITED: IIB-DG in June 29th,2021 , acquired Solarus SA (PTY) Ltd in south Africa for the purpose of designing, construction, operation and management of a solar power project in Kimberly province (Mathjabene & Motlasana), with specific intent of technology transfer through partnership, job creation for the benefit of the people of the Republic of South Africa. This project does not require any direct or indirect financial support from the government.

DAM DRC SARL AND CSR SOLUTIONS: IIB-DG December 2nd 2020 acquired DAM DRC SARL and CSR Solutions in DR CONGO. The funds will be used to obtain, procure, EPC contractors to construct an oil refinery facility in the South Kivu Region.IIB is authorized to carry on business in Onshore and Offshore Oil & Gas services, serve as representatives of foreign oil and gas projects and service companies, general oil & Gas consulting services and has just added oil Refinery to its business lines.

PHASIS OIL LLC: IIB-DG acquired Phasis Oil LLC on 16th January 2021 for the purposes of Construction and Commissioning of a “New 94,500 barrels per day crude oil refinery in Georgia at the black sea which will have a knock-on effect on the economy of the country and creation of employment.

HOREB CAPITAL (PTY) LTD: IIB-DG acquired Horeb Capital (PTY) LTD February 13th 2021 for the purposes of financing, constructing and developing Rufaro Solar Farm in Zimbabwe having being Convinced of the importance of investment with knock-on effect on the economy of the country and creation of employment.

NIL CONSULTORIAS & SERVICOS LDA: IIB-DG acquired NIL Consultorias and servicos LDA- for the purposes of designing, financing, constructing and developing Chokwe 124MW Combined cycle plant which will have a knock-on effect on the economy of the country and creation of employment.

CO-ASH RESOURCES (PVT) LTD: IIB-DG acquired Co-Ash Resources (PVT) Ltd for the purpose of designing, financing, constructing and developing Co- Ash Resources 1000 MW Combined Thermal Gas Power Plant in Matabeleland North, Zimbabwe which will improve the economic aspect of the country and create employment.

FULLFIRE AFRICA ENERGY PRIVATE LIMITED: IIB-DG acquired Fullfire Africa energy private limited for the purpose of designing, financing, constructing and developing a 750W Grid Connected Solar Photovoltaic parks with specific intent of technology transfer through partnership, job creation for the benefit of the people of the Republic of South Africa.

TFS/IIB-SPV (PTY) Ltd: IIB-DG acquired TFS/IIB-SPV (PTY) Ltd for the purpose of Development, construction, and infrastructure for a MgSi Plant, Ingot, Wafer, Cell and PV Module Manufacturing Plant, Low Iron Tempered Glass Plant. Development, construction, and infrastructure for a 100MW Solar Farm and a 100MW Vanadium Redox Flow Battery Plant; with the specific intent of addressing Job Creation, Poverty Alleviation and Economic Development in the Region.

(SPV – ONTBYSAKE (PTY) LTD: IIB-DG acquired (SPV – Ontbytsake (Pty) Ltd on 29th June, 2021 with the sole responsibility to procure, deliver, install and commission the 80MW Solar Renewable Energy Farm near Bela Bela on the farm Sondela through private participation on, Build, Own, Operate and Transfer (the "BOOT") basis for the benefit of the people of the Republic of South Africa.

PT.WANGSA ENERGY PRAKARSA: IIB-DG acquired PT.Wangsa Energy Prakarsa in August 16th 2021 to implement an integrated oil refinery project (300.000BPD) & petrochemical complex facility in the Special Economic

Zone (SEZ) ("the Project") with private financing by granting shares to the Third-Party Equity provider for the purpose of financing, procuring, constructing, operating and maintaining the Project.

SOCIEDADE HIDROELECTRICA DE MOZAMBIQUE, SA: IIB-DG acquired Sociedade Hidroelectrica De Mozambique, SA in October 20th 2020 for the purpose of designing, construction, operating, maintaining, financing, insuring and managing Chemba 1 Hydropower project in Mozambique for the benefit of the republic of Mozambique and benefiting the communities living in the areas surrounding the project.

PARADIGMA SOCIETE DROIT SARL: IIB-DG acquires PARADIGMA SOCIETE DROIT SARL Develop clean energy – focus on solar power production. Clean power produced will support the needs of businesses and the local population. The effort will support environmental conservation by reducing reliance on fossil fuels. Total capacity planned is 180 MW. Eastern DRC has suitable conditions for solar production, with over 3942-day light hours annually. New power plants to supply electricity to over 1.0 million people.

MOKPO FUEL CELL Power energy plant: IIB-DG acquire MOKPO FUEL CELL Power energy plant on APR 18, 2022, project is for electronic power 99 MHW and Heat Supply 47 MHW. The Feed Stock agreement by City local Government and resources material from LNG will be provided from local City government. MAIN income and securities by Power purchase agreement of the Government.

DAM DEVELOPMENT INT. RDC, S.a.r.L: IIB-DG acquires DAM DEVELOPMENT INT. RDC, S.a.r.L on APR 18, 2022 for Supporting the efforts of various governments in Africa and beyond in their quest to reduce the unemployment situation. Improving foreign exchange. Improving national strategic stocks in DRC and beyond. Taking advantage of expected benefits that will arise from the petroleum hub project (a \$50B ticket project) currently being promoted by the Government of DRC. The project proposes to construct a 300,000 barrels per day crude oil processing refinery. The refinery will be designed to be integrated, and self-sufficient and will be delivered as

a complete package with the required power backups. The complete package will comprise of the following processing units.

COLLATERAL TRADING COMPANY PTY LTD: IIB-DG acquires COLLATERAL TRADING COMPANY PTY LTD on APR 18, 2022. to conduct a conceptual study for a project in the Waterberg Coalfield of South Africa, on the farm Majama Zyn Koppie 254 LQ ("the project area"). Collateral is seeking to raise capital from the Industrial Development Corporation ("IDC") of South Africa to advance the project and has been advised to seek technical advice from an independent consultant to conduct a due diligence review on the existing geological report.

SUR RIDGE HOLDING (PTY) LTD: IIB-DG acquires Surf Ridge Holding (PTY) LTD on APR 14. 2022 Convinced of the importance of investment with a knock-on effect on the economy of the country and the creation of employment. Considering the IIB-DG is a company located in Washington DC, United States of America, which has significant development resources (technical, physical, financial, and management capacity) and wishes to participate in the design, financing, construction, and execution of the project. Considering that the owner and IIB Development Group, LLC are ready to cooperate and wish to jointly pursue, in the form and manner agreed upon in the final agreement, the execution and financing of the project.

RAVETCH INVESTMENT PVT LTD: Pilot Gas Production with a 350Kva generator on site and the Report by Grant Thornton clearly demonstrates the business case. Our competitive advantage is that the extent of the resource is among the highest in the world and we are the only ones who have done extensive exploration with a proven resource of about US\$15billion. The technology to be employed is the latest and cost effective.

MR TCHUKUBUTA BYAOMBE NEHRMIE: The intention is that the CSR & DAM RDC SARL are to develop 300,000 barrels per day oil refinery in the DRC. It will be located in the KARAMBA area in Fizi territory, South Kivu Region. The total estimated cost of the project is \$11.27 billion. The money will be used to obtain, procure, EPC

contractors to construct the facility. This oil refinery project is owned by DAM DRC SARL and CSR Solutions.

DR LUKMAN AKANDE BOIJA: The proposed project would therefore be the first large privately owned refinery in Nigeria. It would comprise of a 100,000 BPD crude oil refinery consisting of two stainless steel modules of 50,000 BPD each. The core refinery process will comprise a gasoline fuel oil refinery, with Naphtha stabilizer and splitting; naphtha desulphurizer and catalytic reformer, kerosene hydro treated; fluid catalytic cracker; gas plant; alkylation; and delayed Coker capable of processing Nigerian light crude (Bonny, Forcadors, Qua Iboe, etc.) with general NNPC specifications of 33-37 API and Sulfur content of 0.10% by WT.

SOLAR PARK PROJECS :The proposed Sondela (Bel-Bela) Solar Park (75 MW) is approved and registered in the name of Lewton (Pty) Ltd. The Klipdrift Solar Park (75 MW) is proposed for the Remaining Extent of the farm. Klipdrift, 20 Jacobsdal RD, Free State Province. The proposed. Holsdam Solar Park (80 MW) is in the process of being finalized. The proposed Koopmansfontein Solar Park (30 MW) is in the process of being finalized

TRANSPORT-AVIATION

IIB-DG-SPOA-BENIN- IIB-DG acquired Société des Plateformes Portuaires d'Afrique de l'Ouest (SPOA-BENIN) S.A in April 06th, 2020 for the purpose of financing, rehabilitating, managing, operating, maintaining and developing the dry ports of Bohicon and Tchaourou in the Republic of Benin and optimization of the Perimeter and the execution of any development work. The project is to allow the reception and processing of goods to and from the seaport of Cotonou to hinterland countries (Niger, Burkina Faso, Mali) and an annex in Tchaourou for the northern region of Benin and also the Federal Republic of Nigeria (the saturation of his main port of Lagos is legendary).

123 DIMENSIONS (Pty) - IIB-DG acquired 123 Dimensions (Pty) for the purpose of Construction of the Mophane City International Airport, Solar & Business Park in Palapye. Botswana It is expected that the implementation of the project will benefit Botswana by Knowledge and skills transfer to citizens, technology transfer, employment

creation, and economic empowerment; The airport will be built to international standards and specifications, allowing for usage by larger aircraft, thereby increasing capacity and improving traffic flow.

POLAR PILLAR INVESTMENTS (Pty) Ltd-- IIB-DG acquired Polar Pillar Investments (Pty) Ltd in 10th May 2021 for purposes of the Implementation, Building, and Roll-Out, with the specific intent of addressing Job Creation, Poverty Alleviation, and Economic Development in the Francistown Region; development of internal Roads, Multi-Residential Houses, Water, Electricity and drainage.

IIB ZANZIBAR - IIB-DG acquired IIB Zanzibar in September 2021 for the purpose of expansion of the existing Runway to international standards Revamped Airside Ground lighting network New Airside Essential Facilities – Fire stations, Hangars, Ground Service Equipment Yard, Airside Substations, Storm-water drainage and landscaping, etc. new Passenger and Cargo Terminals Landside infrastructure including roads, parking spaces, and pedestrian walkways, external services, etc. Boundary Fence Water harvesting, treatment, and reticulation System wastewater drainage, collection, treatment, and disposal system. The project will lead to the Creation of multi-sector job opportunities in Pemba Island, with secondary links to other parts of Zanzibar and Tanganyika. There will be technological Knowledge transfer to local Contractors.

IIB AERO- IIB-DG acquired IIB AERO in September 2021 for the purpose of design, financing, construction, commissioning, maintenance, operation and management of Bangui M'poko Modern International airport

123 Dimensions (Pty) Ltd: IIB-DG acquires 123 Dimensions (Pty) Ltd Construction of the Mophane City International Airport in Palapye. Botswana. Project valued at \$15billion united states dollars.

CATO RIDGE DRY PORT: The Cato Ridge Development Project is aimed at improving the Ports efficiency and create additional capacity through decongestion of the Port Precinct and Durban CBD in an attempt to keep up with economic growth. The Cato Ridge Dry Port will improve Durban Port efficiency as it is one of the main determinants of international transport costs and this will reduce the overall cost of logistics

AL-Taahir Atapia Marine Oil & Gas Investment Limited: -ATAMOGIL is a standard scale but standard and licensed crude oil refinery business that will be based in Port-Harcourt – Rivers, Nigeria and in Madagascar respectively. Although we intend starting out on a standard scale, but that will not in any way stop us from maximizing our potential in the international crude oil industry. We hope to grow the business so as to start exporting refined crude oil products from the Nigeria to other countries of the world. Our business goal as a standard and licensed crude oil refinery business is to become one of the leading oil and gas companies. Our business activities will involve; gasoline production, kerosene production, distillate fuel oil (diesel, fuel) production, aviation fuel production, residual fuel oil production, lubricant production, producing aliphatic and aromatic chemicals.

REAL ESTATE

ELYON-IMMO-IIB-DG acquired Groupe Elyon-Immobilier for the purpose of financing and realization of the project construction of individual and collective residences, an amusement park and a hotel complex In Torri – Bossito in the republic of Benin through expertise and execution.

DENA NANO WOOD LIMITED: IIB acquire Dena Nano-wood Limited on April 19, 2022 to build a factory to house 31 x Production Lines that will extrude a patented mix of end-of-life tires, plastic, and nanomaterial to manufacture modular Affordable Homes at approximately 35% of the cost of traditional build materials. These

Affordable Homes will be 'flat-packed' into containers to enable rapid build at the site location, a 2 – bedroom home can be built watertight in less than a day by 4 semi-skilled craftsmen

TAIN WATER GHANA LIMITED: IIB acquired TAIN WATER GHANA LIMITED on April 26, 2022 to Construction of a Weir Dam on the Black Volta River at New Longoro, Bamboi, downstream of the Bui Hydro-Electric Power Dam in Ghana, Water sourced will be piped and transmitted to Sekondi-Takoradi through Bamboi-Wenchi –Sunyani-Kumasi-Cape Coast and Sekondi-Takoradi, about 600km route. Water Treatment Plants and boosters shall be provided along the transmitting Pipeline to treat water and sell to Ghana Water Company for local distribution and also bottled for export. Part of the raw water will be used for irrigation and livestock farms sited on acquired lands along the Pipeline. The road will be constructed on the side of the pipeline to protect and maintain the Pipeline. Gas Powered Electricity Generating Plant shall be constructed to service the system to avoid reliance on the National electricity grid.

BEKER INFRA AND CONSULTING: IIB-DG acquire BEKER INFRA AND CONSULTING on APR 5, 2022 for Social housing project is the single largest investment dosage in the low-income populace sector in the Maldives. It thus has the potential of being a major stimulus for a national economic turnaround. The aim is to create opportunities for economically weaker sections and personal development through housing as an income-generating tool during the construction period. The units are designed to accommodate a range of family types, including nuclear families, single-parent families, extended families (grown-up children, elder parents), and external tenants. The target is to construct at least 15,000 such units using 3D penal technology in order to achieve environmental sustainability. The construction technology shall meet the stringent requirements of European housing construction regulations.

MARRON BRASS REFINERY: The facility will utilize oil for the production of various petroleum products. The operation will be basically an export-oriented swing process and will be operating from a free zone enclave. The refinery will be located on a 2, 086-acre plot of land acquired for this purpose at the village of Mbikri, Brass,

Bayelsa State. The plant, machines, and equipment will be provided on a turnkey basis and the manufacturer has already been identified. Other components of the plant include buildings and structures, custom-made furniture and office equipment, laboratory, control, and electrical system will be acquired. MARRON BRASS REFINERY involves the design, acquisition, importation and installation of a Processing plant for the green refinery of 200,000 barrels of crude oil per day , estimated at an amount of \$2.8 Billion.

VERITAS GROUP LIMITED: The Veritas Group Limited, incorporated in Bermuda, has created a portfolio of project that it seeks to fund via the IIB Development Group SPV funding SBLC scenario, through our subsidiary in USA, Veritas USA Inc. We have obtained security instruments in the form of an A+ rated SBLC for \$100m USD as well as investment estimated at \$22m USD in developer funds. The developer's funds were invested as part of development in Highland Country biomass to renewable natural gas (RNG) project, Florida, USA and 6 property developments in Western Cape and 1 in Johannesburg, Gauteng, South Africa, combined.

EMMANUEL GROUP SA : EMMANUEL GROUP SA is a privately owned indigenous company, focused on providing diverse services to the housing sector in Mozambique sustainably. The company was established by two visionary directors who hold an equal shareholding of 50%. For the implementation of the project, Emmanuel Holding Group has established the Moamba Smart City-PTY, whose role is to implement and manage the subsidiary businesses e.g Housing administration, education, retail, leisure, and social responsibility. The Moamba Smart City will be located 70 Kilometers away from the capital city Maputo, on the Highway to South Africa. We possess a title deed of 370 hectares of land where we aim to develop the city.

WAKEFIELD COLLIERY SOUTH AFRICA LIMITED: WAKEFIELD Colliery Pty Ltd was engaged by the shareholders of Wakefield Colliery (Wakefield) to prepare an Independent Technical Review (ITR) of the technical inputs to the life of mine (LOM) plan and inputs to the financial model of Wakefield Colliery. Wakefield Colliery has declared an Opencast and Underground mineable tonne in situ (MTIS) Coal Resources of approximately 7 million mt

scheduled into a 5 – 6-year mine life. The envisaged yield for the full seam mining ROM Coal is approximately 95 % for the Opencast and 68.7% for the Underground section. Wakefield Colliery (Pty) Ltd concluded an agreement in respect of the Sale of the Mining Right (Ref. No.: 263MR), held by Sudor Coal (Pty) Ltd on 17 December 2019. The Mining Right entails the mining of coal on various areas on portions 9, 10 and portion 15 of the farm AANGWYS 81 IS, Bethal District, Mpumalanga Province. Wakefield Colliery will commence with the mining operations.

ETL CONSULTING (PTY) LTD: ETL Consulting (Pty) Ltd's (ETL) a fully Incorporated Botswana Engineering Consulting Company under the Chairmanship of Mr. Clifford Setsile operating in the Mining, Engineering, Infrastructure, and Petroleum Industries are aiming to develop a much-needed Fuel Storage Facility along with other related Energy and Water Supply Reticulation Projects in Botswana. ETL is closely aligned with Government Ministries including Botswana Oil the Government endorsed Botswana Fuel Distributor Preliminary Discussion and Negotiation with Government and Botswana Oil identified a desperate need for a Strategic Fuel Storage capacity of some about Three Hundred and Fifty Million (350,000,000) Litres in order to address Botswana's current shortfall in the Storage, Supply and Distribution of Fuel Products. The Project proposal is to Construct three (3) separate One Hundred and Ten Thousand (110,000) Cubic Metre Fuel Storage Tank. Facilities at identified Sites at Jwaleng, Selibe Phikwe, and Orapa in Botswana. ETL Consulting (Pty) Ltd (Botswana) is also currently developing an Energy from Waste (Pyrolysis) Project. The project Budget for the Fuel Storage Project is US\$710,000,000.

THE THABISO SHARE TRUST: The Thabiso Share Trust, Johannesburg, South Africa, builder, owner and operator of Klipdrift Solar Farm – 430MW.

KLIPDRIFT: This LOAN FINANCING AGREEMENT: is made and entered into this 20th of July of 2021 and between: Klipdrift IIB GB - Registration No: 2019/241470/07 located at Jacobsdal, Free-State. Hereinafter will be referred in

this contract as “the Borrower”. IIB DEVELOPMENT GROUP, a District of Columbia limited liability company, file # L0006082701 and Id National EIN # 83 -4468308, having principal offices located at 1050 Connecticut Ave., N.W., 5th Floor, Washington D.C. 20036 Hereinafter referred to as “Funder ”. Borrower and Funder are hereinafter collectively referred to as "PARTIES" and each individually as "PARTY". Borrower has requested Funder to make a loan to Borrower and Funder has agreed to make the loan described in this Loan Agreement to Borrower on the terms and conditions set forth in this Loan Agreement. Borrower has requested the Funder to enter into this Funding Loan Agreement under which the Funding Funder (i) will advance funds (the “Funding Loan”) to or for the account of the Funder, and (ii) apply the proceeds of the Funding Loan to make a loan (the “Borrower Loan”) to the Borrower to finance the building of the Klipdrift 430MW Solar Farm (the “Project”);

MANUFACTURING, SERVICE AND RETAILING RECREATION VEHICLES

SAHNON CONTRACTING CO. LTD: The tires factory capacity is 5 million/units per year initially. This project is going to be the first of its kind in the region (Gulf Cooperation Council). The Saudi Arabia alone is importing an overage of 18 million-20 million/year. The government is fully dedicated to support this project since it belongs to Saudi Arabia development plan “vision 2030”. The initial licenses have been issued; the land is granted by the government (for 25 years + renewals) at a very attractive price (1.2 million USD/year). The Saudi Industrial Development Fund (SIDF) is ready to provide extra funding for the project, if needed, at 0% interest rate after the commencement of the project. The government is willing to purchase around 70% of the project's outputs. To raise the project, we intend to purchase an SBLC/BG from Point Bank (IIB as asset manager). We can pay 150K USD (Bank statement attached). We are also seeking IIB technical and financial support. We are able to offer IIB 5% Shareholding in the project.

MINING

COPPER FLOTATION PLANT: Mwambashi Resources has set up a copper flotation plant in mwinilunga, Zambia which is currently treating 120 tons per day of copper ore. The capital injection will enable the expansion, and upgrade of the current infrastructure to be able to extract and treat the gold and cobalt contained in the ore. In addition, the company wants to set up a subsidiary branch which will be a scale-up of the current processing plant

RAVETCH INVESTMENTS (PVT) LTD : The SG is in the Lubimbi coal field area, south-east of the Hwange coal fields. It is one of the largest CBM deposits in the world, and Discovery has a 25-year production license over 1,100 km² with potential for thousands of wells that require no fracking. This Executive Summary will also highlight the advantages of CBM to Zimbabwe's economy and ensure cheap and affordable energy to the poor.

JOEDILA INVESTMENT CC : Joedila Investment CC is a company registered in the Republic of Namibia licensed to trade in Petroleum products (Petroleum Wholesale License No. W/226/2018) under the Namibia Petroleum Products & Energy Act, 1990 and Petroleum Products Regulation 2000. It has a Petroleum Transit Permit under Section 17(1) (e) Customs & Excise Act No. 20 of 1998, to transport liquid fuels in and out of all Namibia borders from/to any territory in Africa and to offload to the National grid. It has obtained the support of the Ministry of Mines and Energy, Namibia to set up an oil refinery, oil storage, pipelines and to distribute all types of liquid fuels in Namibia. Joedila Investments CC is specializing in supplying Crude oil, Diesel and Petrol, Jet fuel and other refined petroleum products.

PRO CIVIL PROPRIETARY LIMITED: THE PROJECT Lerala Diamond Mine is located in Central District, Botswana. The diamond mine is shovel ready with all infrastructure in place and a valid mining license. Infrastructure comprises

of a 100tph processing plant, DMS, office block, staff accommodation, fuel farm and 12 x 320KW diesel generators. The mine comprises of 5 kimberlite pipes with only one pipe that is partially mined. The kimberlite pipes measure approximately 10ha. Total Indicated and Inferred Resource is 19.66 Metric Tonnes with an average of 24.7 cph and 4,733 000 carats. Life of Mine is 30 years to further mine the remaining kimberlite pipes. The total project cost is estimated at \$60 Mill USD. Profit Margin is estimated at 40%.

COLLATERAL TRADING COMPANY PTY LTD: IIB- DG acquires COLLATERAL TRADING COMPANY PTY LTD to source for investors to finance a coal mining project in South Africa. Coal is a source of energy that powers electricity engines. The project owner is keen to have a serious partnership agreement with the investment group to ensure that the coal project comes to life once again. The amount needed to undertake this project is about \$45 million.

FOOD

ABDULRAHMAN OMAR M.MASHAT: IIB-DG acquire ABDULRAHMAN OMAR M.MASHAT on APR 4, 2022 to establish a fish, chicken, and meat processing factory with a production capacity of more than 48000 tons per annum. Lead and advocate the industry's contribution to sustainable, environment, and green safe meat, chicken, and fish-processing practices.

TRADEZONE INTERNATIONAL FOODS LIMITED: Tradezone International Foods Limited (TIF) is desirous of setting up a vertically integrated commercial broiler raising and processing plant, located on two (2) sites in the Akuapem area of the Eastern Region of Ghana. The plant will have a maximum capacity of 200,000 dressed broilers per week to help close up the identified deficit between national production and consumption. TIF recognizes importers of these processed low-cost chicken products as its main competitors. TIF intends to compete against the importers of chicken by selling at competitive prices (taking into consideration the cost factors of

production, overheads, contingencies, market trends and demand), and emphasizing the freshness and tastiness of its products, and highlighting its superior customer service.

AGRICULTURE

UNITED PATHS COMPANY: United Paths Company is willing to contract one loan for 3 different projects , its complementary sector (total amount of the 3 projects: \$2.7 Billion).

TELECOMMUNICATIO,IT

BEKER INFRA AND CONSULTING: A MALDIVES RESORT ISLAND INVESTMENT OPPORTUNITY IFURU ISLAND. Newly Constructed Resort. An operational Airport. A virgin tropical island for development Total area – 68 Hectares. CAPEX USD 75 Million., Operational domestic airport, since May 2015. Spread on 31.6 Hectares. 1200 meters runway, 24-hour flight schedule. Virgin Tropical Island, 11.7 Hectares land, 45 km away from Ifuru Island. Ready for development Featuring 90 Villas. Concept available ,24.2 Hectares of land for Resort. 150 Total Villas with a 300- person capacity 6 Twin Villas (250 m2 each). 100 Duplex Villas (58 m2 each.) 25 Beach Villas (84 m2 each). 9 Pool Villas (113 m2 each)

BEKER INFRA AND CONSULTING: Development and employment opportunities are created in the outer atolls; an integral part of such development will be decent housing for the local population. Hence, housing at an affordable price will be essential for the locals to return back to their islands. Social housing project is the single largest investment dosage on the low-income populace sector in Maldives. It thus has the potential of being a major stimulus for a national economic turn-around. The aim is to create opportunities for economical weaker sections and personal development through housing as an income generating tool during the construction

period. The units are designed to accommodate a range of family types, including nuclear families, single-parents' families, extended families (grown up children, elder parents) and external tenants.

UNIAB Investment Managers (pty) LTD: The UNIAB (VANADIUM TRADING ONE PTY LIMITED) project is a conglomerate company of the Namibian Fishing Industry which contributes 3% of GDP and about 20% of export earnings. April 26th, 2022 IIB Development Group extended its interest to finance the expansion programme of the company up to USD 250M. Funding will be used for construction of dedicated fishing Jet, refinancing of high-interest rate local loans, acquisition of modern fishing Vessels, low-cost houses for company workers and construction of fish meal for value addition. By implementing the above the group will increase its revenue to 50%, improve the life standard of its 14,000 workers dedicated to the group operation, increase industry's contribution to Namibia GDP, infrastructure, address unemployment, and housing. The project boasts 30years experience in business and sound assets as per company Auditor's (PriceWaterHouseCoopers) with current key resources infrastructure, fishing vessels, fishing factories and fishing rights.

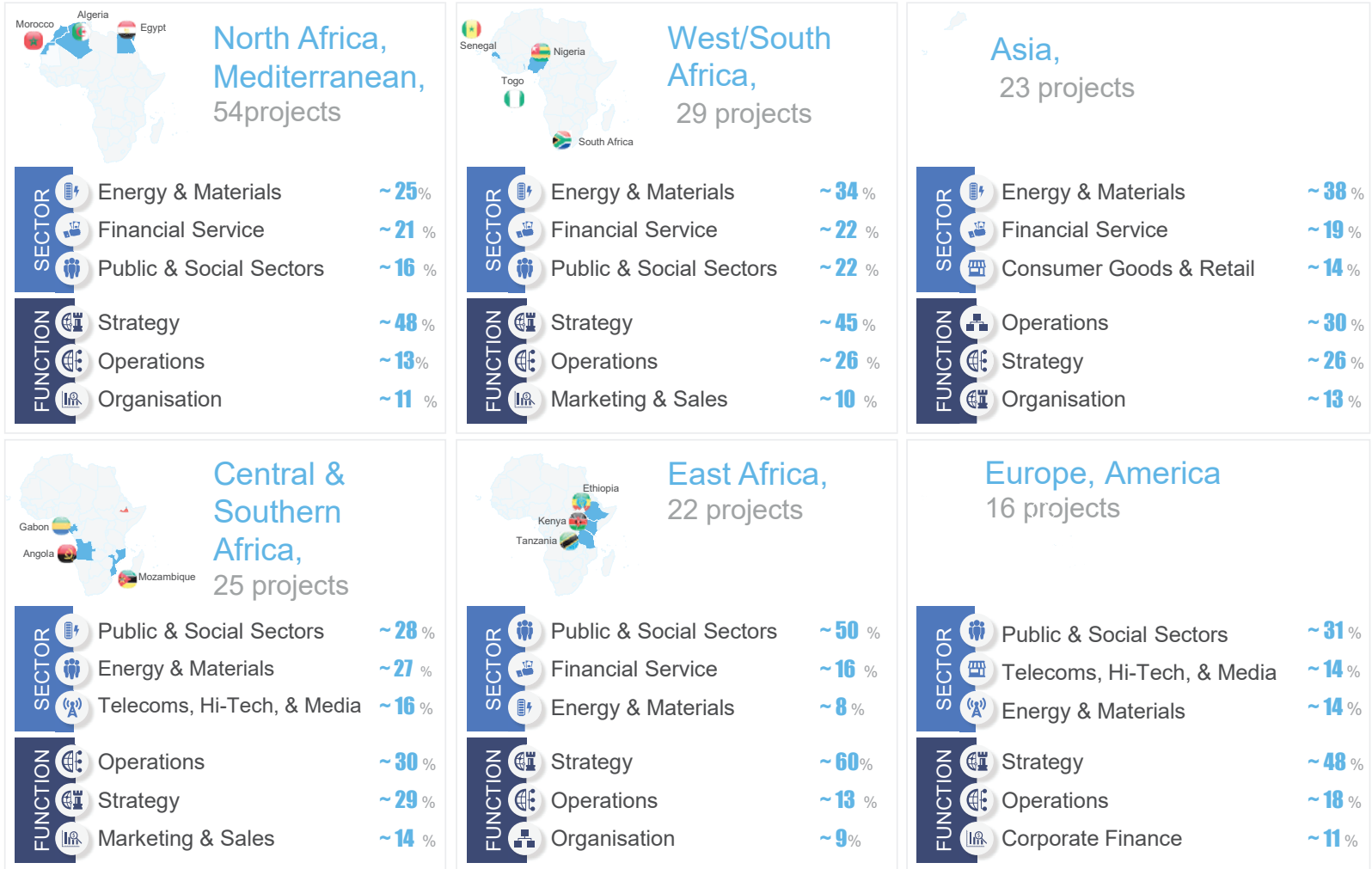
LAMININ TELECOMS (Pty) LIMITED :This project will not only provide quality broadband communication services in the country but will also create job opportunities for communities living in the area where the project is being implemented. Community upliftment and economic development through job creation is key in ensuring project ownership by community members, which has a direct bearing on the success of the project. The following figures indicate our serious intentions to contribute to reducing unemployment; especially of youth and women.

BIN HAMOOD OIL FIELD: Bin Hamood Oilfield Service Company incorporated under the rule and regulation of sultanate of Oman. Investment opportunity in Zarat field on 7 November blocks projects proponent are confident that we secure the agreement with Tunisian and Libyan government rules and the repayment period is 10 to 25 years.

The IIB has invested in thousands of companies and projects worldwide. The IIB provides low-interest loans, zero to low-interest credits, and grants to developing countries.

These support a wide array of investments in such areas as education, health, public administration, infrastructure, financial and private sector development, agriculture, and environmental and natural resource management.

An initial Grace Period of Five (5) years from Date of Term Sheet Signature and after the agreed Grace Period, client shall be granted a further 15-25 years to repay, at which time a fixed interest rate of 1% -1.5% percent per annum shall be charged on the outstanding Balance only



Some of our projects are cofinanced with governments, other multilateral institutions, commercial banks, export credit agencies, and private sector investors.

Portfolio Performance

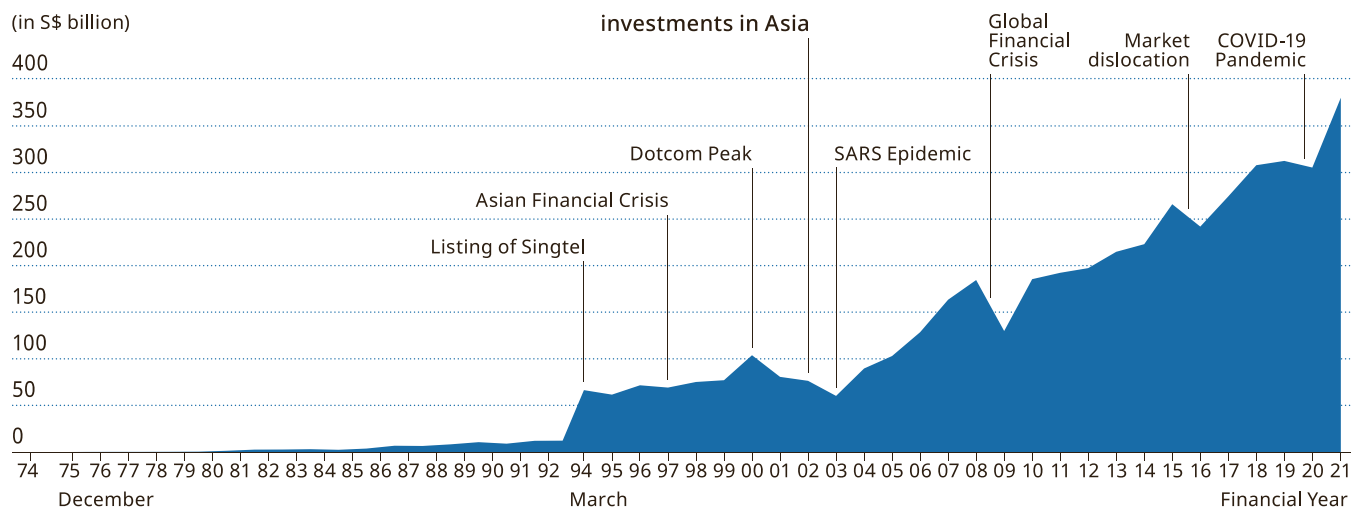
We are owners of our portfolio, working to deliver sustainable value over the long term to our stakeholders.

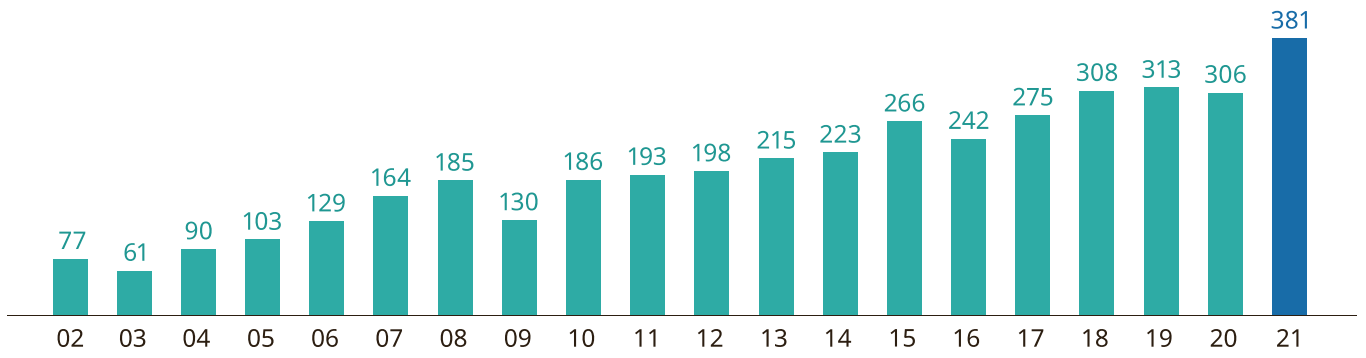
IIB-DG as an equity Investor ,with equity stakes between 30% to 70% in the SPV, and investing between 100% required funding.

The flexibility to invest in a wide range of instruments and a focus on impact investing, we provide growth capital, IPO and pre-IPO financing. We also take part in co-investments with private equity and strategic investors in change of control situations.

We continue to seed new solutions enabled by science, automation and the sharing economy, to support a growing population that is also living longer.

The chart below shows the performance progress, the blue area reflects our portfolio valued on a mark to market basis, which is subject to greater volatility caused by external events.



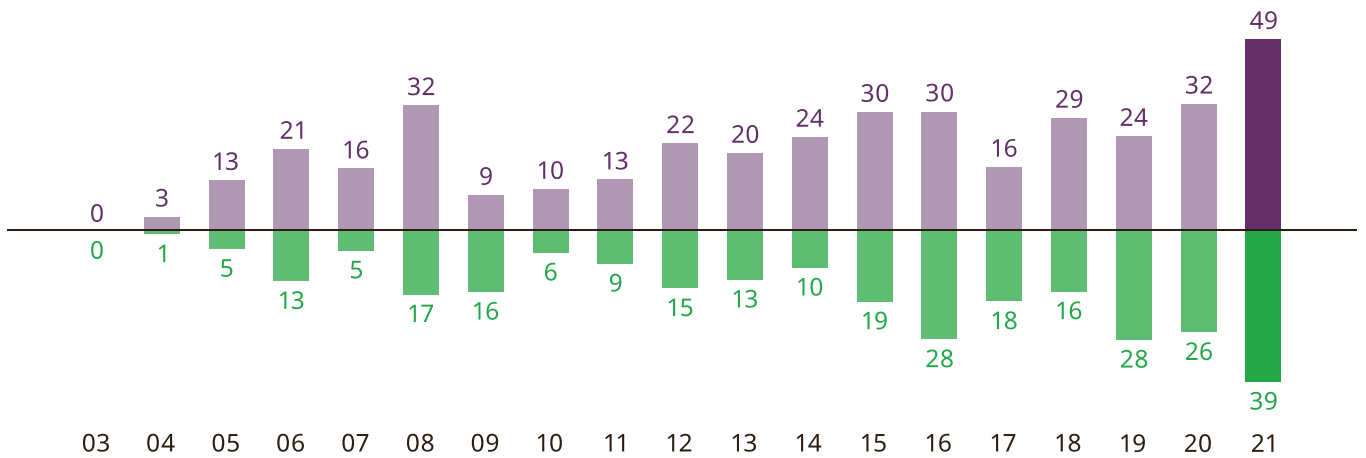


(as at 31 March)

\$549b Invested

Invested \$ Trillion on SPV model

Investments & Divestments.

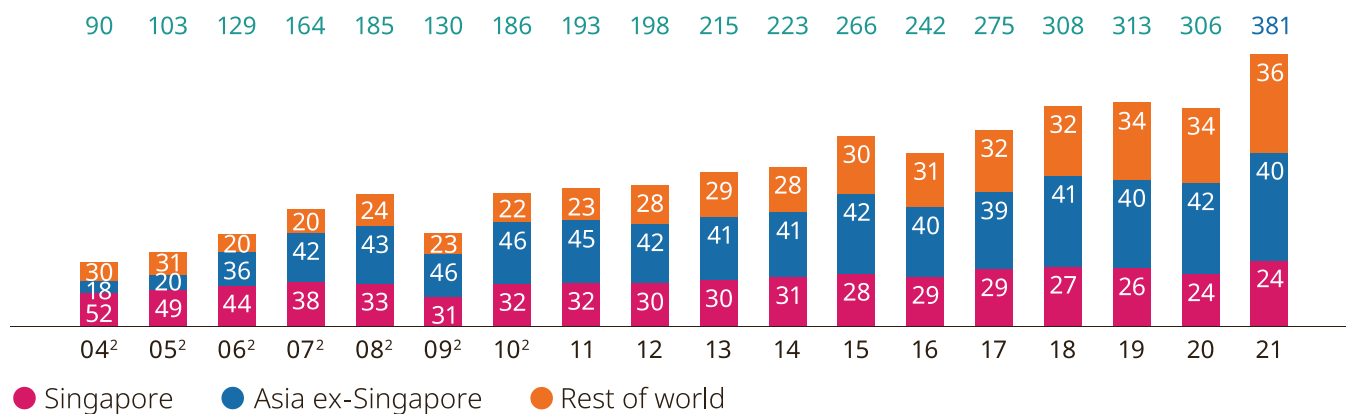


● Investments ● Divestments

31 March)

Portfolio by Geography (%)

Net portfolio value (\$b)



(as at 31 March)

Total Shareholder Return (TSR) is a compounded and annualised measure, which includes dividends paid to our shareholder and excludes capital injections from our shareholder. Our TSR over short, medium, and long time periods are a snapshot of our performance.

Alongside financial returns, we create positive, measurable, social, economic and environmental impact in the countries where we work.

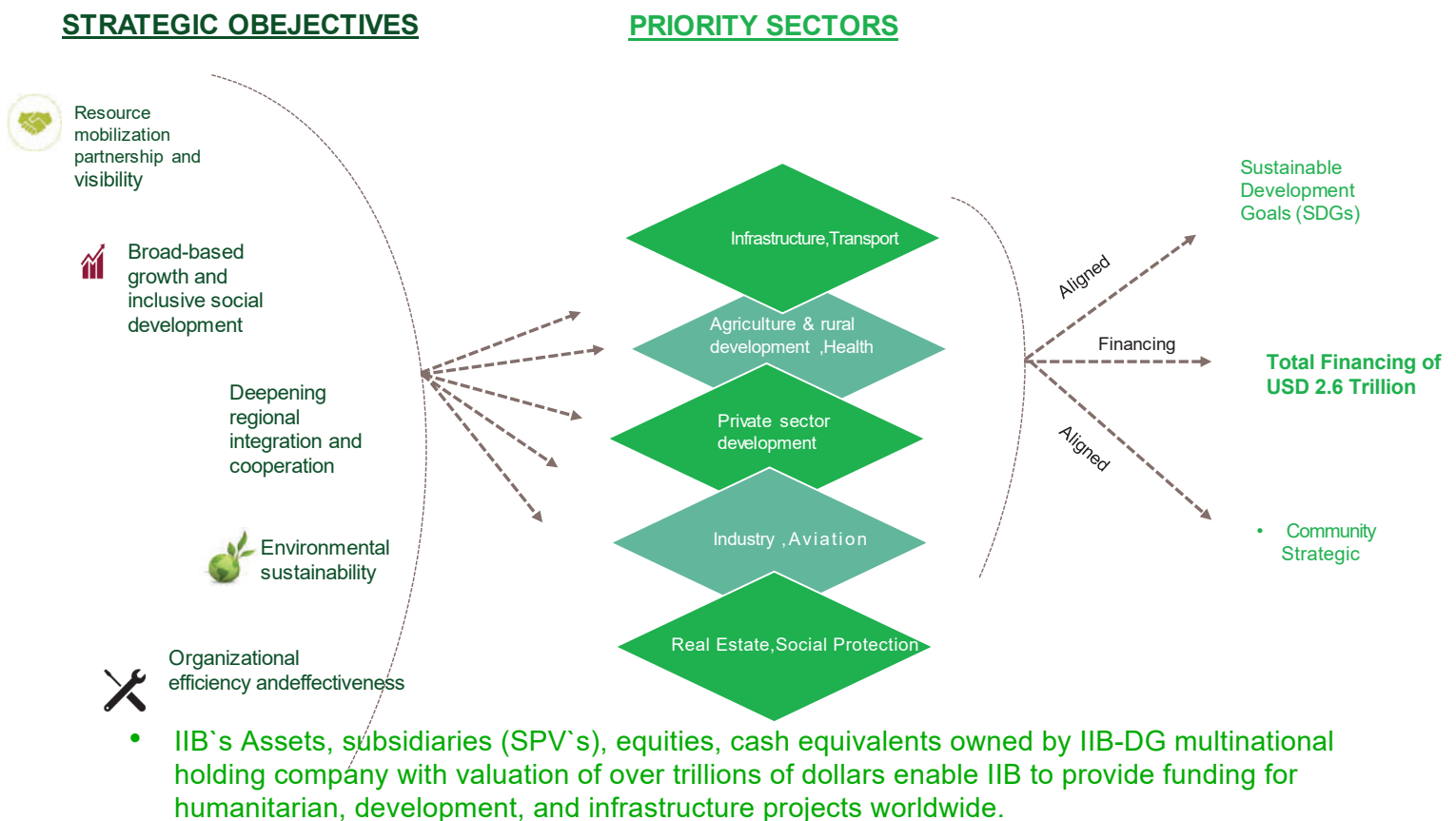
We are one of the largest and longest standing equity investors in the countries where we work, looking to invest up to billion annually through straight equity, mezzanine products, preference shares and other instruments.

We provide equity financing primarily investing or co-investing along with funds focused on infrastructure, the environment, or small- and medium-sized enterprises and mid-size corporations.

In some cases, IIB-DG also provides direct quasi-equity financing to support innovative companies in seek of financing to grow.

Portfolio Outlook: Distribution based on underlying assets.

Our strategy aims to Transform Livelihoods and create opportunity



Achieving the goals of Providing financial resources to businesses, countries to address the challenges they face and achieve sustainable socio-development, job creation with significant positive impact on the social life of the population, elevating living standards and economic growth, in a sustainable manner will require work by all countries and international institutions to overcome multifaceted challenges.

Financial challenges may be the most obvious; for example improving infrastructure globally to meet development needs could cost a staggering \$3 trillion per year.

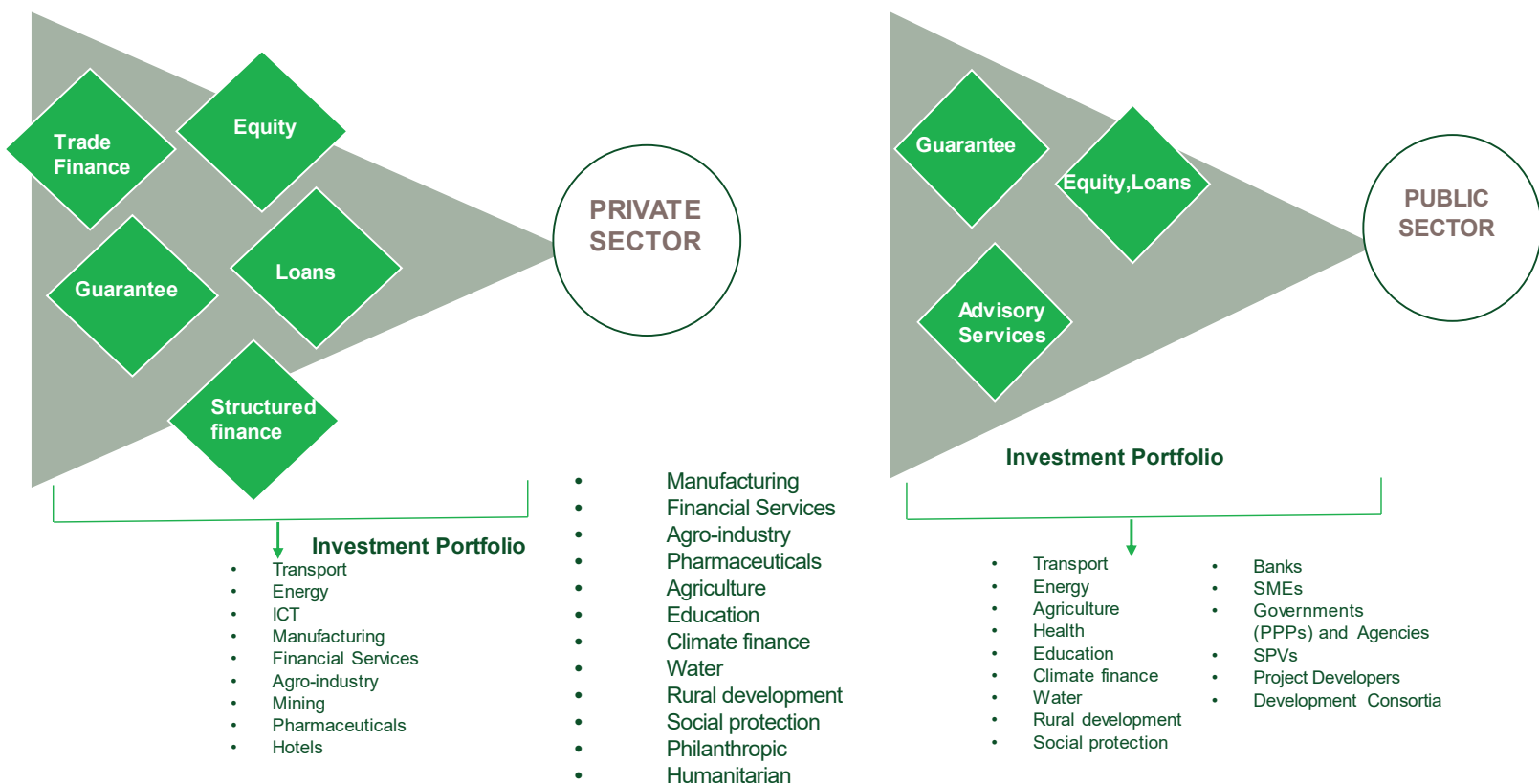
But money alone will not solve all the problems of countries Support that arrives late pursuing economic development. Countries need development cannot deliver results. knowledge—help with analysis, program design, and technical expertise for implementation and capacity building.

Achieving IIB's mission will require promoting gender equality and inclusion; supporting environmental sustainability; bolstering crisis response capability; and confronting the problems of fragility everywhere. Countries also need support for improving the business climate to stimulate private sector investment, promote growth, and create jobs, and to improve governance and public services with stronger institutions. There is a need for solutions that produce results and that are grounded in evidence of what works.

Above all, countries want speed and agility. Support that arrives late cannot deliver results. Many of the development challenges faced by individual countries are also global concerns. In aligning its engagements with the two goals, the IIB will increasingly enter into partnerships at the regional and global levels on issues, such as climate change, requiring global solutions that can be applied locally

Performance that exceeds expectations.

We operate worldwide with over 95 subsidiaries



We are owners of our portfolio, working to deliver sustainable value over the long term to our stakeholders. Our investment strategy is designed to deliver a well-balanced and globally diversified portfolio that will maximize sustained long-term returns without incurring undue risk, in various areas as above.

We have full flexibility as an owner and investor to reshape and rebalance our portfolio, whenever opportunities or challenges arise. We are predominantly invested in equities and debts. Based on our risk-return appetite, we invest or divest in line with our outlook and value tests. We may take concentrated positions or remain in cash, and do not set limits for asset classes, countries or sectors. We manage our liquidity and balance sheet for resilience.

We are an active shareholder, seeking to add or create value in our portfolio across all stages of enterprise growth, from early stage to mature companies. We proactively promote good governance, looking to boards to drive strategy and oversee management, who, in turn, run their respective companies. Our portfolio comprises both listed and unlisted assets, including investments in funds. Investments in private equity and credit funds have been instrumental in helping us gain deeper insights into new markets or sub-sectors of specialization, and have provided co-investment opportunities. They make up just over a quarter of our unlisted portfolio.

We have made selective investments in early-stage companies which provide us with insights into innovation in technology and business models. This enables us to better assess future opportunities and segments, and understand potential implications for our broader portfolio, while potentially delivering attractive risk-adjusted returns.

From time to time, we may express our interest to invest or divest selected positions or manage our portfolio through derivatives. We may also use derivatives to hedge currency and/or protect against potential losses of our underlying investments, where gains and losses of the derivatives are matched against corresponding losses and gains in the underlying investments.

FUNDING CYCLE

CYCLE

- Clearly defined credit approval process is in place to ensure that all credit exposures are approved and authorized by the appropriate bodies



- Key risk management **policies** around credit risk, market risk, operational risk management, asset and liability management, KYC/anti-money laundering, valuation and provisioning
- Robust credit rating guidelines and procedures governing provisioning for doubtful debts
- Market risks including interest and currency risks are managed carefully in line with a well-implemented ALM framework

- Consistent with best working practice, the following committees exist within the IIB Board of Directors: Risk Policy Committee, Equity Participation Policy Committee, Committee Staff Remuneration and Budget, Internal Audit, Risk Management, Asset Management Committee, Compliance, Internal control and Investment Committee. Strategic Development & Investment Committee.

CREDIT RISK:

The process of credit risk control for lending operations is implemented both before and after loan signature. Its objective is to avoid making unsound loans from the outset and, subsequent to disbursement, to ensure that the value of the IIB's funds is preserved, leading to the complete and timely recovery of all outstanding amounts.

In the case of treasury, portfolio and derivative operations, the goal is also to ensure that counterparties are of a high quality, that bilateral limits are not exceeded and that the credit risk of transactions is correctly measured and, if necessary, collateralised at all times.

The Credit Risk Directorate delivers an independent opinion on the credit risk involved in each loan proposal to the Management Committee, with recommendations on the structure of the loan, checking its compliance with the relevant credit policy guidelines and approved individual and sectoral limits.

Advice is given on appropriate credit risk mitigants (e.g. contractual clauses) to be included in the final contracts. An in-depth analysis of the creditworthiness of both the client and the guarantor (when appropriate) is carried out, taking also into account the maturity of the operation, as well as all available securities and covenants. The result of this assessment is quantified by an internal loan grading, based on the expected loss methodology.

Credit Risk

- Statutory lending limits
- Strict concentration limits
- Preferred creditor status on sovereign portfolio
- Robust internal credit approval process

Liquidity Risk

- IIB maintains sufficient liquidity levels to fulfill all commitments over a 12 months horizon
- The IIB's policy with regards to liquidity management requires to hold substantial liquid assets, which include cash, cash equivalents, and placements in rated banks
- Treasury portfolio are managed against strict guidelines, including concentration and rating limits
- The IIB must at all times cover all its short-term commitments
- Contingency plan are in place in case of liquidity crisis

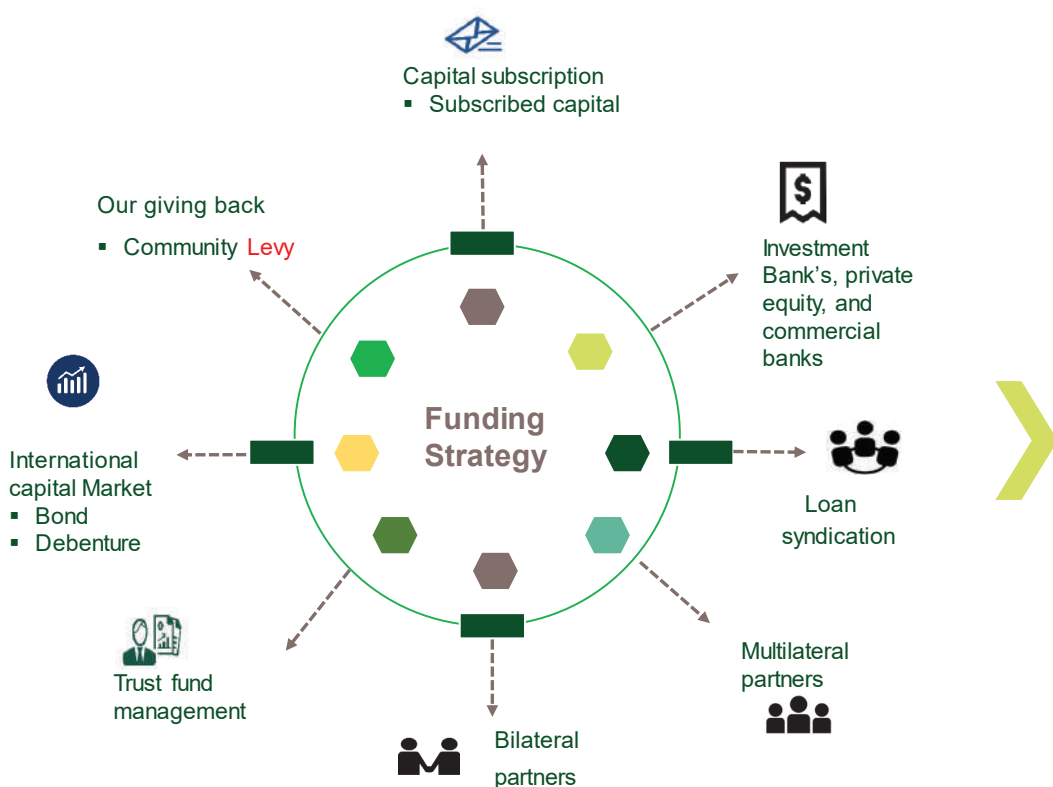
Network of International Strategic Partners

Working with all of its partners, the IIB will pursue the goals in ways that sustainably secure the future of the planet and its resources, promote social inclusion, and limit the economic burdens that future generations inherit. The IIB works with the following international institutions to improve the coordination of aid policies and practices in countries, at the regional level and at the global level:

Multilateral Development Banks

Multilateral Development Banks are institutions that provide financial support and professional advice for economic and social development activities in developing countries. The term Multilateral Development Banks (MDBs) typically refers to the World Bank Group and these four Regional Development Banks:

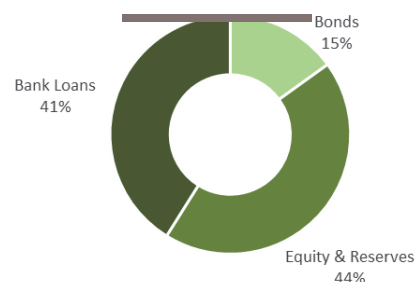
- The African Development Bank
- The Asian Development Bank
- The European Bank for Reconstruction and Development
- The Inter-American Development Bank Group



Guiding Principles

- ✓ Diversification in tenors and sources
- ✓ Presence in different funding market
- ✓ Regularly gauge the capacity to raise capital

Funding Sources



Multilateral Financial Institutions

Several other banks and funds that lend to developing countries are also identified as multilateral development institutions, and are often grouped together as other Multilateral Financial Institutions (MFIs). They differ from the MDBs in that they have a narrower ownership/membership structure and they focus on special sectors or activities. Among these are:

- The European Commission and The European Investment Bank
- International Fund for Agricultural Development
- The Islamic Development Bank
- The Nordic Development Fund and The Nordic Investment Bank
- The OPEC Fund for International Development

Sub-Regional Banks

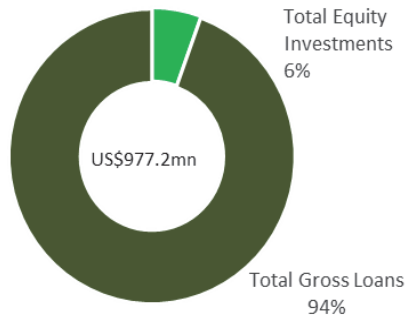
A number of Sub-Regional Banks, established for development purposes, are also classified as multilateral banks, as they are owned by a group of countries (typically borrowing members and not donors). Among these are banks such as Corporacion Andina de Fomento; Caribbean Development Bank; Central American Bank for Economic Integration; East African Development Bank and West African Development Bank.

Aid Coordination Groups : The IIB Group works in partnership with the development agencies of individual countries to better coordinate aid and to more effectively achieve development goals.

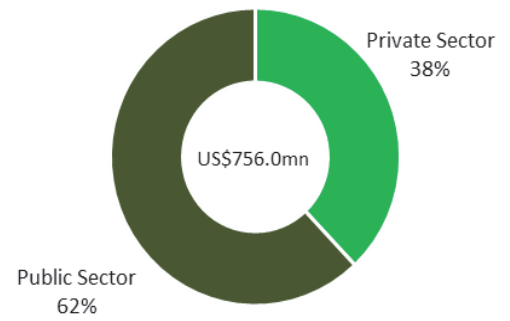
- Australian Agency for International Development
- Austrian Development Agency
- Canadian International Development Agency
- Danish Development Agency
- Department for International Development Cooperation (Finland)
- Agence francaise de developpement
- Deutsche Gesellschaft fur Technische Zusammenarbeit (GIZ) GmbH
- Ireland Development Cooperation
- Japan Bank for International Cooperation
- Japan International Cooperation Agency
- Kreditanstalt fur Wiederaufbau
- Netherlands Development Cooperation
- New Zealand Official Development Assistance
- Norwegian Agency for Development Cooperation
- Swedish International Development Cooperation Agency
- Swiss Agency for Development and Cooperation
- Swiss State Secretariat for Economic Affairs
- U.K. Department for International Development
- U.S. Agency for International Development

ASSET ALLOCATION

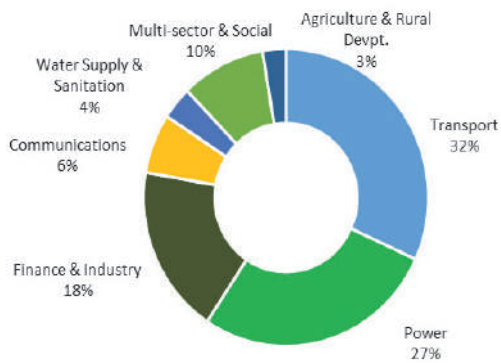
Asset Portfolio Breakdown



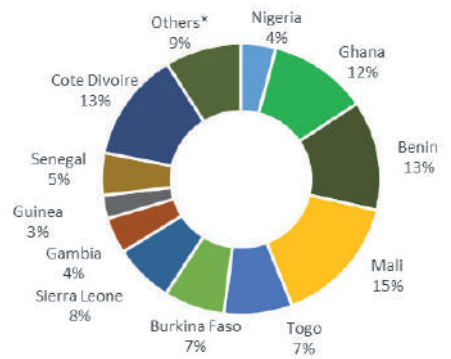
Total Outstanding Loans



Total Outstanding Loans by Sector



Total Outstanding Loans by Country



STRATEGIC PLAN - GOALS

Our Sector Priorities



INFRASTRUCTURE,IT
USD 200. Billion



TRADE
(USD 10.0 Billion)



SME FINANCE
USD 97.0 Billion



**AGRO-INDUSTRIES,
PHARMACEUTICAL**
USD 57.0 Billion

Our GOALS

1

- Improve financial performance
- By 2024: double balance sheet size to **USD 10 Trillion**, increase loan portfolio to **USD 10Trillion**, and profitability to more than **10-times its current level**

2

- Enhance cost efficiencies
- Reduce cost-income ratio to a range similar to its peers

3

- Streamline operational efficiencies and effectiveness
- Strengthen risk management framework

4

- Intensify resource mobilization through capital market, bilateral and multilateral sources

5

- Drive shareholder support
- Boost credit rating

Providing financial resources to businesses, countries to address the challenges they face and achieve sustainable socio- development, job creation with significant positive impact on the social life of the population, elevating living standards and economic growth, this mission has been a central mission of the IIB Group.

In all emerging countries , we are committed to investing in support of the partnerships with those continents . And, we will continue to work in regions across the globe in the fight against climate change,poverty and change lives. The global challenges we face are immense, and require unprecedented levels of investment across the world. We are involved in the majority of Initiatives so far – and will continue to cooperate closely with countries and businesses to catalyse much needed private/public sector investment.

We can end extreme poverty and create more inclusive societies by developing human capital. This requires investing in people through nutrition, health care, quality education, jobs and skills. Climate change, poverty, and inequality are the defining issues of our age. The IIB is the biggest multilateral funder of climate investments in developing countries. And we intend to go further in helping countries reduce poverty and rise to the challenges of climate change. A long-term approach is necessary to ensure lasting results and establish a solid foundation for the well-being of future generations. The IIB is committing itself to putting these goals at the very center of its work—and thus maximizing its impact on global economic development. It will use its strengths as a global institution to support its clients with proven development.



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